

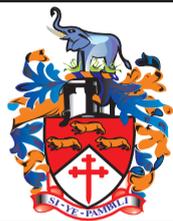
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MASIYE PHAMBILI

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February 2017 : Volume 37

Five supply dams spill

Mzingwane Dam started spilling on the morning of Monday, 27th February 2017 becoming the fifth supply dam to spill during the 2016/2017 rainy season.

The dams have increased from a total capacity of 32% in November 2016

water for the City till December 2020," he said.

He noted that the City was also working with the Zimbabwe National Water Authority (ZINWA) to further augment water supplies to Bulwayo.

"The Epping Forest project is expected to augment the City's current water supply with an additional 10ML of water per day," he said.

The Epping Forest project comprises of various components such as Lot A which entails the construction of a 2280m³ water reservoir, pump house and 7km pipeline. It has been awarded at a cost of \$4,013,914.00.

"The Contractor has mobilized equipment and manpower while the plastering of the pump house is complete and the roofing and flooring of the pump house are in progress. The building of the reservoir is in progress and 5.5km excavation of pipe line has been done," said Mr Siziba.

The second lot of the project will entail the drilling of 10 more boreholes and equipping of a total 20 boreholes at a costs of the US\$1,174,643.58.



Upper Ncema Dam started spilling on the 17th February 2017 becoming the second supply dam to spill this rainy season.

when the Council was conducting the water shedding programme to a capacity of 90.69% by Thursday, 23rd February 2017.

The Upper and Lower Ncema Dams and Mzingwane last spilled in the year 2000 while the Mtshabezi and Insiza dams spilled in February 2014.

The Insiza Dam was the first to spill on the 31st January 2017, followed by Upper Ncema on Friday, 17th February 2017, Mtshabezi Dam on Saturday, the 18th February 2017 and Lower Ncema Dam on Tuesday, 21st February 2017.

Speaking at a consultative meeting with residents, the Acting Deputy Director of Engineering Services, Mr Wisdom Siziba said that the City was grateful for the inflows which had been received to date.

"With the current dam levels and consumption patterns we expect that the depletion period of the dams will be 45 months and as such provide



Upper Ncema Dam wall on Thursday, 24th November 2016. The dam had been decommissioned.



Water saved

Water Sense!
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And Your Money

money saved.



Engineering Department, 5th Floor, Tower Block, Btwn. Leopold Takawira & Josiah Tongogara, Bulwayo

\$37 million for Water and Sanitation Projects

THE City of Bulawayo has started implementing water and sanitation projects in 21 wards under the Bulawayo Water and Sewerage Services Improvement Project (BWSSIP).

The BWSSIP project which was launched in October 2016, has the mandate of improving municipal water supply and sanitation services. It is expected that at the end of the project, these activities would have contributed to the improvement of health and social wellbeing of the population of the City of Bulawayo.

The project is being implemented over a period of four years (2016 – 2019) and is expected to provide safe water and ensure safe disposal of sewerage, improve the efficiency of water and sanitation physical assets and enhance operations and financial efficiency of service delivery.

The project is made up of four components and will see improvements in water systems efficiency which will entail pumping and enhancing operational efficiency of the Criterion Water Works, improving the network in the Magwegwe and Criterion Reservoirs. It is expected that this will assist the City of Bulawayo in reducing Non-Revenue Water losses and enhance operational efficiency supply of water to areas such as Cowdray Park.

The project also focuses on environment management by ensuring that rehabilitation of sewerage infrastructure is carried out so as to reduce pollution from the sewer system. Sewer rehabilitation will be done in the Southern Areas Sewer Treatment Works (SAST) catchment areas where broken trunks and outfall sewers and treatment works will be rehabilitated. The project will rehabilitate Cowdray Park community sewerage and

outfall sewers. The BWSSIP project also focuses on critical hot spots sections in the sewerage networks as well as rehabilitation of public toilets.

The BWSSIP project will assist in the development of institutional capacity through the enhancement of City of Bulawayo staff through training and provision of essential operational equipment and maintenance equipment as well as training on project management, monitoring and evaluation, contract administration, procurement, financial management and project auditing services.

The City of Bulawayo is the executing agency to the African Development Fund grant. The Government of Zimbabwe is the beneficiary of the grant awarded by the African Development Bank valued at US\$37 million.

Expansion of access to Anti Retroviral Therapy



The Deputy Chief Nursing Officer Chiedza Sibanda hands over the keys to the Porta Cabins to Sister S Nobanda at Dr Shennan Clinic

(PEPFAR) has increased the number of clinics providing Anti-Retroviral Treatment services to 19.

The Acting Director of Health Services, Doctor Edwin Sibanda said the donation will go a long way in ensuring that services are brought closer to the community.

“This is in line with Ministry of Health and Child Care objective to attain the 90-90-90 strategy (90 percent of all HIV positive people to know their status; 90 percent of those who know their status to be on Antiretroviral therapy and 90% of those on antiretroviral therapy to be virally

The City of Bulawayo has received a donation of three (3) HIV / Opportunistic Infection Prefabricated Porta Cabins for the Princess Margaret Rose, Cowdray Park and Dr Shennan Clinics, in a bid to increase access to ART services in the City of Bulawayo. The donation which comes from the Ministry of Health and Child Care in partnership with the United States Government (USG) President's Emergency Plan for AIDS Relief

suppressed) by 2020 in order to end AIDS by 2030,” he said.

Council has also further benefitted from the construction of waiting sheds for patients suffering from Tuberculosis at the Cowdray Park, Princess Margaret Rose, Dr Shennan and Pelandaba clinics. These have been constructed in a bid to improve on infection control and patient comfort.

The construction was carried out in partnership with the following organisations - Ministry of Health and Child Care, United Nations Development Programme (UNDP) and the International Union against Tuberculosis and Lung Disease (The Union) through funding from the United States Agency for International Development (USAID). The project also saw the partitioning and refurbishment of TB rooms at Cowdray Park, Princess Margaret Rose and Pelandaba clinics to improve ventilation. The improvements will ensure control of TB transmission among patients and staff.



One of the TB waiting sheds constructed at the City Council Clinics

Bulawayo, Centre of Gender Excellence

The City of Bulawayo received a total of four awards including the United Nations Bronze gender award at the Annual Zimbabwe SADC Protocol at Work National Summit.

The Summit which ran under the theme “50/50 by 2030! Empower women, End Violence” was held in Harare in November 2016 and saw Bulawayo winning the United Nations Bronze award and the Centre of Excellence Award for the Best Metropolitan. Bulawayo was also runner up for project best practice governance and Best Local Authority in the management of Gender based violence category.

The summit was attended by urban and rural district Councils from all over the country's provinces and ran competitions in eleven categories. Fourteen winners and eleven runner ups walked away with awards from the over 161 entries in the different categories.

Gender Links, the Women in Local

Government Forum and the Women's Coalition of Zimbabwe (WCoZ) organised the annual awards that brought together over 200 participants from 40 councils in all nine provinces in the country, with the support of the Swedish Embassy in Zimbabwe.

The performance of the Local Authorities as centres of excellence for gender mainstreaming category was assessed on various categories which included Centres of Excellence (COE) – Metropolitan Best Performer which was won by the City of Bulawayo and City of Harare. The 2016 Centre of Excellence best performer award was won by Mvurwi Town Council and Buhera received the runner up prize. The Centre of Excellence award for the most resourceful rural local authority in gender budgeting went to Manyame RDC while Hwange Local Board won for the Urban Local authority category. Masvingo walked away

with the Best Urban Centre of excellence award while Zvimba won the rural award with Chegutu and Umguza winning runner up awards in their respective categories.

“The City of Bulawayo received a total of four awards including the United Nations bronze gender award, a platinum award would have been received had our procurement and employment been gender responsive and socially inclusive of all including persons with disability,” said the Gender Focal Person, Mrs Audrey Manyemwe.

The City of Bulawayo has over the years won the wards for centres of excellence for gender inclusivity locally and in 2015 it was the country's representative in the Most Resourceful Urban Council in the Centres of Excellence for Gender Mainstreaming in Local Government and won the runner up award.

Update on Ingwebu Breweries

Since its inception in 1946, the Liquor Undertaking (known as Ingwebu Breweries) was a department of the City of Bulawayo. In 1996, the City of Bulawayo created a wholly owned business entity called Bulawayo Municipal Commercial Undertaking trading as Ingwebu Breweries and Aisleby and Goodhope Farms with Council as the sole shareholder, a status that has been maintained to date. This was to allow Council to concentrate on its core activities.

During the late 1980s the economy was deregulated opening up opportunities to other players to enter the traditional beer market that was once a preserve of the Liquor Undertaking, effectively reducing Ingwebu's market share. The downturn in the economy also affected the performance of Ingwebu Breweries. It however managed to continue operating under difficult economic conditions and stiff competition.

The plant is now old and requires capital injection to bring the business to a viable position. Since inception, no major injection of fresh capital was made to modernise the plant. For Council to better appreciate the extent of the funding needs and challenges facing the Brewery, a tour of the Brewery was undertaken during the first quarter of 2016 by City of Bulawayo's Councillors and management.

This was followed by meetings held between Ingwebu Breweries Management and City of Bulawayo's Management. These efforts culminated in City of Bulawayo advertising a tender seeking consultants to conduct a feasibility study of turning the entity into a private limited company.

In the last quarter of 2016, City of Bulawayo signed a contract engaging a consultant who produced a report which is now guiding Council on the best way to turn around

In the past Ingwebu has failed to access funding from financiers who have questioned the legal status of the Brewery. The major thrust of the privatisation of the Brewery is to protect the Bulawayo City Council and stop the accumulation of further debts. It is also to allow Ingwebu to access new streams of funding from independent investors.



Ingwebu Breweries' fortunes. The consultants objectives were: -

- To recommend to the Shareholder modalities of converting Ingwebu Breweries into a financially sound Private Limited Company.
- To assess how Ingwebu Breweries can be developed to secure long term financial viability.
- To advise the Shareholder on the best sources of capital investment that will ensure growth of the business.
- Proposing a practical and implementable business model that can achieve the above while offering the best value for money.

Bulawayo Municipal Commercial Undertaking trading as Ingwebu Breweries and Aisleby and Goodhope Farms has produced audited financial statements from inception and declared dividends in good times. The City of Bulawayo is proud that the Board and management of Ingwebu weathered all storms to remain one of the few local authority operated Breweries in the country.

At this stage, the City of Bulawayo, the Board and Management of Ingwebu Breweries are moving into the implementation programme to turn Ingwebu into a private company. All stakeholders are assured that business operations continue as usual.

Bulawayo Municipal Commercial Undertaking has played a key role in the social and economic development of Bulawayo and is an integral component of the City's history and economic legacy. This component of the City has been crucial in the development of Bulawayo's housing, health and social infrastructure.

Council remains committed to the full resuscitation of the BMCU for the development of Bulawayo.

2017 Council Budget Approved

The Ministry of Local Government, Public Works and National Housing has approved the 2017 budget of the City of Bulawayo. The Ministry on the 16th December 2017 approved the \$153,566,466 Municipal budget which has a standstill revenue budget of US\$105,457,120 and a capital budget pegged at US\$48,109,346. The City of Bulawayo found it necessary not to increase tariffs in order to ease pressure on residents and companies, as the economy is still not performing at expected levels. "The effectiveness of this budget hinges on the availability of funds. Ratepayers are therefore, encouraged to consider payment of services as a priority in order for Council to continue providing services," said the Director of Financial Services Mr Kimpton Ndimande. He added that the Council was grateful to ratepayers who had continued to pay their bills despite the tough economic environment.

"We are grateful to the ratepayers who are mindful of their role as partners in the development of Bulawayo by honouring their obligations to Council as they make it possible for the City to function," said Mr Ndimande.

The Ministry of Local Government, Public Works and National Housing has indicated that the City of Bulawayo needs to improve on its financial management through the reduction of debtors and creditors figures and also aim at attaining the 30%:70% services and staff ratio. The Ministry further emphasised the need for Council to bring up to date its audited financial statements which are currently in the year 2011. The Finance Director highlighted that the 2012 statements had been finalised and Council was awaiting the report while the audits for 2013 and 2014 were ongoing.

2017 Road Rehabilitation Plans

The City of Bulawayo will be rehabilitating 53.9km of roads in 2017 coupled with routine maintenance activities.

The City will be carrying out 3.1km reconstruction, 16.1km reseals, 4.7km overlays and 30km regravelling. Council will also endeavour to increase the areas covered in the routine maintenance activities, namely pothole patching, drains cleaning, canal and streams cleaning, regrading etc.

In the 2016 End of Year Report the Town Clerk, Mr Christopher Dube highlighted that the condition of the City's surfaced road network continued to deteriorate due to ageing and lack of timely maintenance activities such as reconstructions, reseals and slurry seals, crack sealing, shoulder and edge repairs, and premix overlays.

"A major proportion of the network requires reconstruction and in 2016 reconstruction was carried out on a stretch of Market Road in Kelvin Industrial area where 1.5km was done,"

He added that the work was not finalised as the reconstruction works were suspended so that Council's construction unit could move to service new residential stands in Luveve 5.

Premix overlays were carried out along the Trade Fair side road and Hillside Rd from 14th Avenue to the entrance to Zonkezizwe complex in Bradfield in 2016 while reseals were done on Hillside Rd, Mpopoma Drive, Masiphambili Drive, Burns/Philips Drive and Pumula South Main Road where a total 15.74km was resealed.

During the year, tar patching was carried out by Council teams complemented by members of the community in different Wards. Participation by members of the community is part of the City's economic empowerment programme. The City carried out pothole patching using community groups in a bid to service community roads although the completion of the programme was affected by challenges in procuring tar.

"Community groups were also engaged on a trial basis to patch local streets within their respective wards and patched an average of 21 5m². Pilot programmes were done in wards 1, 2, 3, 4, 5, 6, 7, 8, 24 and 25 and it is the City's hope that in 2017 we will increase the coverage to cover other wards in the City," he said.

He added that a total of 33.6km of roads were regravelled from January to December 2016. The program targeted 5km in each ward and the wards covered were 2, 10, 11, 12 and 29. Ward 9 was however not completed because the programme was temporarily suspended in November to facilitate the emergency repairs of a section of Birkenhead road after the replacement of a collapsed sewer on Steelworks Road after a major water pipe burst.

The service life of our roads (flexible pavements) ranges from 15 years for local streets, to 20 years major roads. The determination of design life is a factor of materials used, environmental conditions, and traffic loading (number and type). As it is, 70% of the total network is in poor condition. More than 50% of the roads in poor condition require immediate rehabilitation. The City's network is estimated at 2 100km and requires \$690 million to bring the roads to good or better condition with US\$69 million required per year according to our Road Condition Survey. It is Council's wish to find the required funding to address the roads challenges and various efforts are being made to acquire the capital funding for the projects.

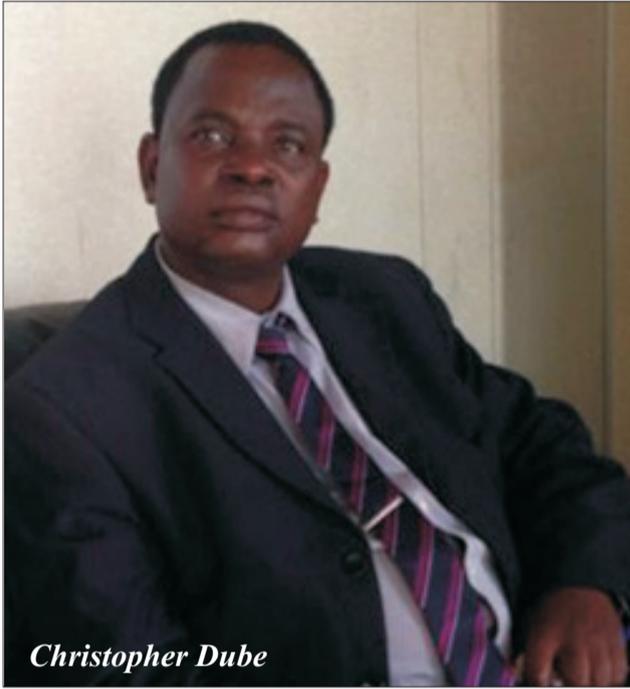
Some of these includes the recent adoption by Council of the "Adopt a Road" scheme for stakeholders. In the Investment Prospectus recently published, road development and rehabilitation is also included. Industry is invited to propose ideas and partner with Council in improving the condition of the road network. Council has plans to adopt the latest technologies in our activities like thermoplastic paint and milling, funds permitting, and we will continue to engage and lobby the government for more funding through ZINARA.

Council's proposed road work plan for 2017 focuses on preventing further deterioration of roads in a fair condition. Activities that Council will focus on are resealing, slurry and crack sealing. Reconstruction costs are 20 times more than resealing. We note that a stitch in time saves nine.

Presently, Council has concentrated its maintenance programs on public transport routes, arterial and collector roads, roads leading to institutions and the Central Business District, while bulk of the network especially local streets cannot be attended to due to financial constraints and continue to suffer from unabated condition decline.

Meanwhile, in view of the blockages in the drainage system which led to flooding in some areas during the onset of the 2016/2017 rain season, residents are encouraged to take ownership of Council infrastructure and desist from vandalism and dumping garbage on the waterways. Residents are also urged to open up weep holes to avoid flooding and ensure that all water moves in the City's drainage system.

Town Clerk's Vision for Bulawayo



Christopher Dube

The City of Bulawayo Town Clerk Mr Christopher Dube started work on the 1st October 2016. Born in Nkayi on the 5th November 1960, Mr Dube is married with four children. He holds a Masters Degree in Business Administration (MBA) and is currently studying for a Bachelor of Laws (LLB) with the University of South Africa. He is an Associate Member CIS, member of the Public Accountants and Auditors Board and Student Member Institute of Management.

“My Vision

The duty of the office of a Town Clerk of an organisation such as the City of Bulawayo will definitely not be an easy one to accomplish. It thus calls on one to visualize the direction that the organisation should follow and achieve during my term of office. It is my wish that the vision that I have for the City of Bulawayo will ensure that the City achieves its status as a leader in local governance excellence. The City must strive for vibrancy in its economy for employment creation.

Vision: Bulawayo, city of integrity and excellent service delivery.

We need to re-engineer the Bulawayo City Council into a strong city brand that can compete internationally. I would need to work towards strengthening the municipal administrative systems and processes. This of course would involve strategic re-engineering of the operations of the City of Bulawayo towards ensuring that the business processes enhance productivity. The establishment of efficient financial cycles and improved quality of the services offered by the City of Bulawayo will be my mandate. My intention is to ensure that there is emphasis on customer needs and use of technology to improve data collection, dissemination and decision making. The focus is on rebuilding the enterprise and empowering the people in the organisation to work on strategies that change behaviour and ensure that we all work towards achieving that compelling vision that can turn employee trust into commitment and action. There will be a need to strengthen organisational culture with more emphasis being

on implementation and adherence to policy.

The goals of reengineering include improving organisational financial soundness, enhanced public image and integrity. We all know that Bulawayo has a lot of strengths founded on its excellent history of being a well-run municipality. This history will count for nothing if we do not develop this good reputation and improve our administrative function.

For us to move forward, we need the full support of the city's management and stakeholders. This is not about “me and them”. On my own, I cannot change Bulawayo. As a team, I believe we can move forward if we all play our role. We need to improve on productivity and efficiency of the municipality. The existence of vehicle tracking system already shows Council's commitment to reducing costs and enhancing organisational effectiveness. That and other initiatives that the City has taken must be commended.

Leadership development and training will be through interactive meetings between myself and policy makers as well as through myself and Council management.

We need to strengthen Team Bulawayo and improve working cohesions.

We further need to improve transparency and accountability by engaging stakeholders as well as ensuring that we are responsive to their concerns.

Challenges

Before I go into the challenges that face Bulawayo, let me emphasise that there are a lot of good things about the City, a lot of positives. May I take this opportunity to highlight some good things that are in the City.

The first of course is Bulawayo being known for good service delivery. Despite the harsh economic climate, I am glad to say that the city has managed to ensure service delivery. One of the key things in any local authority is water delivery and the city is known for its good drinking water and how the City has managed this scarce resource against all odds.

As the financial manager of the City of Bulawayo the state of the city's finances are of great concern. There is need for pronounced attention to be paid on improving the city's finances. Council can improve on service delivery if only residents pay their bills on time as they fall due. By December 2016 residents owed us \$147, 749,637 (one hundred and forty seven million). If this money is paid in today, it would go a long way in assisting Council to improve service delivery. Residents are urged to pay their bills and actively participate in the development of Bulawayo.

The City of Bulawayo was once known as one of the cleanest cities in Africa. That status was not only because of the role that the local authority played towards cleaning Bulawayo's streets, but it was also a joint effort with the residents ensuring that they did not litter but kept the streets clean.

The City's infrastructure is old and is in need of rehabilitation. One of the key action points would

be to try and obtain adequate funding that would rehabilitate the City's infrastructure. Council is unable to borrow in order to address infrastructure dilapidation. I am glad however that the City of Bulawayo has accessed a grant of US\$37 million for the Bulawayo Water and Sewerage Services Improvement Project which will go a long way towards reviving the City's water and sewerage infrastructure. Infrastructure in need of attention includes roads, buildings such as clinics and other community facilities.

SI 64/2016 addresses the proliferation of cheap imported products and there are positive signs that some industries are beginning to emerge. One hopes that this will translate to meaningful job opportunities for the communities especially the youth – eg Meprin Founders and Engineering in Kelvin which has increased capacity utilisation to the extent of exporting to Polokwane in RSA and Zambia. On the introduction of Special Economic Zones and related incentives, it is exciting that Government has already declared Bulawayo a Special Economic Zone for the leather and textile sectors and we anticipate economic revival in these sectors.

Bulawayo has embraced and institutionalised the Ease of Doing Business initiative that was introduced by the Government of Zimbabwe (GoZ). Systems and some pricing structures have been reviewed including the introduction of new concepts altogether. An example is the adoption of building plans which may now be submitted on soft copies for simultaneous examination by the various departments. Renewal fees of same have also been slashed to 50%. It must be a pleasure to do business in the City with minimum frustrations and delays. This reduces turnaround time significantly.

The future of this city is in its youth. There is need to transfer the wisdom of the elderly and mature residents to the youths to enable them to transform themselves into responsible potential future leaders. Our youth programmes must continue to be relevant and to positively impact our community.

I reiterate the values of the City as stated in our Strategic Plan. The values are;

1. Integrity
2. Transparency
3. Consultation
4. Stability
5. Accountability
6. Efficiency
7. Equal opportunities
8. Fairness
9. Responsiveness
10. Environmental friendliness

When one looks at the values of Bulawayo, they clearly show Council's intolerance of corruption and anything that is underhand.

Together we can make Bulawayo great.”

Masiye Phambili !

**MR CHRISTOPHER DUBE
TOWN CLERK**

City of Bulawayo Investment Prospectus

In pursuit of our Vision as Leader in Local Governance Excellence with a Vibrant Economy by 2024, the City of Bulawayo has the following projects outlined hereunder for investment.

Investing In the City

The City of Bulawayo offers various opportunities for the serious investor. A number of these are listed hereunder. However, it should be emphasized that the options are not limited to or conclusive to the given list. Council staff is geared and ready to assist enquirers concerning any type of investment.

Hospitality Industry Hotel/ Motel Sites

LOCATION	SIZE	PROJECT PROFILE	COMMENTS
Bulawayo Drive/ Harare Road Intersection	5hectares	Development of modern motel at the approach to the City of Bulawayo along a major road to the capital Harare. Natural forest environment	Bulawayo City Council soliciting for investors. Serviced with roads and water. Septic tanks.
Umguza Nature Park	401,2632ha	Concept to bring nature to the City. There is a wide variety of game in the park; conserved flora, fauna and forestry. Development of lodges for tourists and visitors is encouraged. The park is less than 15km from the Central Business District.	Partially Serviced with roads and water, septic tanks.
Mazwi Game Sanctuary	2030,75ha	Concept to bring nature to the city similar to Umguza but with a smaller animal population. The park is less than 15km from the CBD.	This is a typical facility for outdoor leisure. Fencing and other protective measures necessary to safeguard the activities
Area around Hillside Dams	Minimum 5ha	Revamping of already existing facilities that provide a natural environment within the City. Development of lodges is encouraged. The site is located within the affluent Hillside suburb a mere 6 km from the Central Business District	Bulawayo City Council soliciting for investors. Serviced with roads and water. Septic tanks.
Khami Dam Resort	436,25ha	Development of a multi-purpose resort centre within the scenic Khami Dam area to offer such facilities as chalets, boating, fishing, bird viewing and ancillary activities. This is a natural bird sanctuary with a variety of bird species.	Joint venture with a private developer. Serviced with roads and water. Septic tanks
L. Takawira Avenue/ G. Avenue Hotel Site	1,5ha	Designated for up market hotel developments just 2km from the CBD along the City exit / entry road to Johannesburg RSA. To offer accommodation, meals, conference facilities and leisure.	Bulawayo City Council soliciting for interested investors. Serviced with roads, water and sewerage.
Matopos Road / Plumtree Road Motel and Golf Course	Optional	Ideal for motel / hotel and golfing facilities. Site straggles the Matopos Road and Plumtree Road (to / from Botswana) a mere 12km South of the CBD. Easy access to the scenic Matopos Hills with fantastic rock formations, game reserve and bird sanctuary, Bushmen caves, World's View	Partially serviced with roads and water. Septic tanks
Bulawayo Golf Course Grounds (Proposed St	3hectares	This prime site is a mere 3km from the CBD and lies in close proximity to the Zimbabwe International Trade Fair and the Golf Course with up-	Ideal for a hotel and conference facilities as well as family leisure/entertainment

Water Sense!

It Makes Sense To Save Water
And Your Money

Visit your local
Revenue Office
to discuss your
high bill,
disconnections
and
Customer details

Water saved
is
money saved.

Water is a limited resource. If everyone saves a little
we can all save a lot!

Engineering Department, 5th Floor,
Tower Block, Btwn. Leopold Takawira
& Josiah Tongogara, Bulawayo

If you dropped it - pick it up - keep the City clean

Investment Prospectus continued....

LOCATION / AREA	STAND SIZES	BRIEF PROJECT PROFILE	COMMENTS
(Low density Suburbs) Portion of Harry Allen Golf Course	5hectares to be excised from the main plot	This prime site is located just 5km from the CBD facing the National University of Zimbabwe. Ideal for upmarket cluster housing including students accommodation	The site is zoned public open space, will require change of reservation
(High density suburbs) Cowdray Park	3 x sites	Minimum 8 720m ² Development of flats	Area partly serviced with road network, water and sewerage.
Pumula South	1 x site (Stand 14880)	Minimum 4000m ² Development of Flats	Area partly serviced with road network, water and sewerage.
Emganwini	9 x sites	Minimum 4000m ² Development of Flats	Area partly serviced with road network, water and sewerage.

Housing/ Industrial Infrastructure Development Opportunities

Rangemore areas	Provision of off-site services	Housing development is already in progress but requires water, sewer and roads. Area is covered by an operative Master Plan and an approved concept plan. Potential for 90 000stands	The Council's housing waiting list currently stands at over 100 000
Various housing estates	Provision of off-site and on-site services – water, sewer and roads	Council has designated a number of housing estates for development of low, medium, and high densities.	As above
Various industrial sites	Provision of off-site and on-site services- water, sewer and roads	The Council intends to stimulate the economy by maintaining a land bank	Initiative is prompted by Council's inability to meet demand for industrial stands

District Commercial Centres

LOCATION / AREA	STAND SIZES	COMMENTS
Glenville along Old Falls Road	Minimum 2 acres	Development of shopping mall and ancillary facilities. Provides opportunities for excellent family shopping outing, entertainment, leisure

Local Commercial Centres

LOCATION / AREA	STAND SIZES	COMMENTS
(High density suburbs) Cowdray Park 1 x sites	9265m ² 1,9167 Hectares	Development of shopping and ancillary facilities, yet to be serviced
Magwegwe North Extension	± 4000m ²	Development of shopping and ancillary facilities, yet to be serviced
(Medium & Low Density Suburbs) Mahatshula East	+ 4000m ²	Development of shopping and ancillary facilities, yet to be serviced
Emhlangeni	+ 4000m ²	Development of shopping and ancillary facilities, yet to be serviced

As part of initiatives to promote investment, the City of Bulawayo offers the following incentives for development:

1. Acquisition of Land

- Land may be acquired on lease with option to purchase (after full compliance with the minimum building condition) **OR**,
- Provision for payment of 25% deposit on land price, the balance payable in instalments within 18 months.

2. Building Condition

- Compliance with the Building Condition within a period of 30 months from the date of agreement applies.
- Negotiated terms in so far as major developments are concerned.

3. Title Deeds

Title Deeds may be issued upon full compliance with the terms and conditions of purchase, **OR**, subject to registration of a first mortgage bond in favour of a recognised financial institution in cases where the building condition has not been met. Such bond must be sufficient to meet the minimum building condition.

4. Administrative

- An Interdepartmental Committee that interrogates business proposals to eliminate bureaucracy.
- Access to the local Zimbabwe Investment offices for foreign investors.

5. Special Economic Zone Status

- The City of Bulawayo has been declared a Special Economic Zone specifically in the leather and textile sectors but also in other productive sectors.

Help I have a huge bill. Why?

There are three possible reasons



1.
Leaks



2.
Not Paying bills every month



3.
Using too much water.

Water is a limited resource. If everyone saves a little we can all save a lot!

Engineering Department, 5th Floor, Tower Block, Btwn. Leopold Takawira & Josiah Tongogara, Bulawayo

Guidelines for Naming/ Renaming of Public Features

Over the past month there has been a lot of debate on the naming or renaming of public features and streets. The City of Bulawayo hereby provides Cabinet stated guidelines on the naming or renaming of public features.

The Government of Zimbabwe guidelines set out in 1990 guide the naming and renaming of the City of Bulawayo public features as follows:

PLACE NAMES: GUIDELINE FOR THE NAMING/ RENAMING OF PUBLIC FEATURES

1. No living person may have public features named after him or herself except the Prime Minister or International leaders who Cabinet wish to honour.
2. The following categories should comprise an index to be stored in a repository from which to draw when selecting names:-
 - i. Heroes buried at Heroes Acre
 - ii. Some of those accorded state funerals and those who made significant contributions to the liberation struggle. Authentic heroes or those whom the Government wish to honour for their contribution to the state, that is, not including those funerals that are state aided for humanitarian or other reasons.
 - iii. Deceased local leaders,
 - iv. An historic event,
 - v. A national goal,
 - vi. Local aspirations and events,
 - vii. Natural features,
 - viii. International events,
 - ix. Flora and fauna
 - x. Numerals
3. Other lesser known deceased person should be considered for their sustained contribution to the well-being of the people in their respective local areas where features may be named after them on the initiative of local institutions.
4. Heroes name should not be used more than once to describe a particular feature, e.g. a street because repetition tends to diminish the stature of the person to be honoured, if applied to the same feature. However, there is no reason why the name should not be applied to a street in one centre and to a government building e.g. a stadium or other appropriate features in another centre where the people wish to remember and honour a hero. Care must however be exercised to avoid the monopoly of privilege by one centre at the expense of others.
5. When grouping two or more streets under a single name, care be taken that such grouping does not disrupt the street numbering sequence.
6. For the present only names with offensive or colonial connotations should come under review. Except in special circumstance (For example, the substitution of the name of a local hero) names deriving from numerals, plants, animals, natural features etc., should not be changed.
7. Local Authorities should refrain from using names of national heroes, as this is the prerogative of the Cabinet. They should use names of local heroes instead.
8. The remaining of private institutions remains the concern of those institutions and will only be considered by Government if they submit their applications through the Minister of Local Government, Rural and Urban Development (*now the Minister of Local Government, , Public Works and National Housing*).
9. Cases where the names of features have been misspelt adulterated should be brought to the attention of the Minister of Local Government, Rural and Urban Development in his capacity as Chairman of the Cabinet Committee on Place Names for correcting by Geographical Names Standing Committee before

publication.

The same procedure should apply to names that embrace more than one feature but that have been gazetted in one form only e.g. "Mazoe Centre- Mazowe" Features requiring Correction: Mazoe District, Mazoe Road, Mazoe Dam, Mazoe Satellite Station etc.

10. Changes should be gazetted in terms of the following categories and any others as and when necessary:-

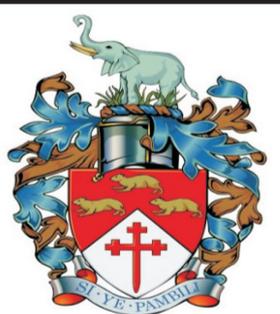
Part I	: Government Buildings
Part II	: Parastatal Buildings
Part III	: Other official Structures and Installations
Part IV	: Major Roads and Streets"

In the City of Bulawayo the naming and renaming of public features is dealt with by the Street Naming Sub-Committee. In the naming of streets in suburbs for example, the residents of the relevant suburbs meet with their Councillor and submit proposals for names of streets and schools in their suburb.

Once these have gone through the Street Naming Sub Committee and are approved, they are submitted to the Town Lands and Planning Committee and then to Council for approval. These are submitted with recommendations of the Provincial Administrator.

The City of Bulawayo is also guided by the Names (Alteration) Act Chapter 10:14 and the Local Authorities Circular 4 of 2012 which gives guidelines for the naming and renaming of public features which includes Government buildings, parastatals / local authority buildings, other official structures and installation and major roads and streets. Local Authorities naming/ renaming streets are instructed to send these changes to the Cabinet Committee on Changing of Places Names, which was chaired by the Vice President. Members to this committee comprise Ministries of Local Government, Urban and Rural Development, Defence, Home Affairs, Higher and Tertiary Education, Education, Sports, Arts and Culture, Media, Information and Publicity; Justice and legal Affairs; National Security; Water Resources Development and Management; Youth Development, Indigenisation and Empowerment.

Thus, local authorities channel their recommendations through the Provincial Administrator to the Minister of Local Government, Urban and Rural Development for consideration by the said Committee before approval by Cabinet.



Corporate Vision Mission and Values

CORPORATE VISION

Bulawayo, City of Kings, leader in local governance excellence with a vibrant economy by 2024.

CORPORATE MISSION

Bulawayo, City of Kings, committed to people focused quality services in an Environmentally Friendly and Vibrant Economy to the satisfaction of stakeholders.

CORPORATE VALUES

The City's corporate values are: Integrity, Transparency, Accountability, Efficiency, Consultative, Equal Opportunity, Environmentally Friendly, Responsive.